

December 29, 1948

MEMORANDUM OF RECORD

The staff of this Board has initiated a preliminary study of the strategic relocation of industry. The first problem is to establish a policy as to what we should ask industry to do in regard to strategic relocation. How and what will government do to support the policy? In this connection, it would be helpful if this Board could receive the latest thinking of the Joint Chiefs of Staff on the following subjects:

- Amend Ford Jr*
- Sec. As.*
- (1) What types of enemy attacks, both conventional and unconventional, can be expected upon the Continental United States in the event of a major war? Will they be in the nature of an invasion, or should we plan for various forms of sabotage as the first phase, followed by bombing attacks utilizing atomic energy and guided missiles?
  - (2) To what extent will bacteriological warfare be used?
  - (3) What is the timing of these types of attacks, i.e., what can be expected within 5 years, 10 years, 25 years?
  - (4) What will be their probable effect in destruction and disruption of ports, cities, industrial facilities, transportation, public works, governmental facilities, and the civilian population?
  - (5) What would probably be the degree of effectiveness of such protective measures as dispersal, underground installations, camouflage?
  - (6) What military criteria should be adopted for the location of essential industrial, transportation, power, governmental and other facilities?
  - (7) What, if any, are the relative degrees of vulnerability of various sections of the United States? Are there any areas in which it would be better from a military standpoint to have no essential war activities?
  - (8) In dispersal of industrial and other facilities, what should be the minimum distance between concentrations?
  - (9) How large a concentration of industry is necessary before it becomes an attractive target?

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NO CHANGE in Class. ☐

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